

Annex A

**Doncaster Delivering Together Investment
Plan 2022/23**

July 2022

DRAFT



Doncaster
Delivering Together

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Forward from Mayor Ros Jones

What is the Doncaster Delivering Together Investment Plan?

Last year, Team Doncaster committed to a decade of delivery with the launch of our new Borough Strategy, ***Doncaster Delivering Together***. It had one central mission: ***Thriving People, Places and Planet*** to outline the need for a significant change of gear in the collective effort to improve the wellbeing of everyone in the borough, now, but also for future generations to come.

It presented six ***Wellbeing Goals***, to provide the long-term 'beacons in the distance' we will move towards, and introduced our ***Great 8 Priorities*** to help focus in on the key elements for delivery. It is grounded in our ***Ways of Working*** and our desire for ***regenerative development***.

A strategy helps outline our intention, but what is more important is ensuring that we deliver on our bold, ambitious mission. This has never been more important than in how we invest across the borough.

Doncaster is a proud ***place of places***. We have a vibrant City Centre, with innovation sites and diverse towns and villages. But investment is not seen everywhere in Doncaster, many of our people and their places have seen a lack of funding going into improving their communities.

With the number of funding opportunities becoming available, whether that be nationally under 'levelling up', regionally through South Yorkshire's devolution agreement or locally through Team Doncaster, we must now deliver an approach to investment that is fitting of our Borough Strategy.

The ***Doncaster Delivering Together Investment Plan*** is our plan to do this. For the first time, we will have a one place that highlights our investment asks, allowing us to be place-based in our opportunities... to ensure that the right projects are being funded by the right funding pots.

Our plan will be annually updated, to ensure that the projects fit for investment reflect the nature of what is needed borough-wide, but also within our communities. This plan will therefore not have everything at any one time, but will be the seeds for the plan to grow over time and reflect our investment delivery, funding applications, and project pipeline opportunities across our localities.

But the Doncaster Delivering Together Investment Plan is more than this document and the projects within it... it is a ***mindset***. A mindset that we will do investment differently, to deliver the investments required for thriving people, places and planet...

So that the ***whole*** of Doncaster can reach their ***potential***.

1. Doncaster – Our Place and Investment Plan

Doncaster is a *place of places*. It is the largest metropolitan borough in England by area of land (220 square miles), with a population of 308,300 according to the 2021 census. It boasts one of ten surviving town charters decreed by Richard the Lionheart dating back to 1194. In 2022, Doncaster was successful in obtaining city status as part of Her Majesty the Queen's Platinum Jubilee celebrations.

Doncaster sits within South Yorkshire at the gateway to the North that also borders Selby, North Yorkshire to the north, the East Riding of Yorkshire to the north-east, North Lincolnshire to the east, Bassetlaw in Nottinghamshire to the south east, and Wakefield, West Yorkshire to the north-west.

Doncaster's [Joint Strategic Needs Assessment](#) represents a snapshot of key data to showcase Doncaster as a place over the life-course.

1.1 Doncaster Delivering Together Investment Plan

The Doncaster Delivering Together Investment Plan (DDTIP), looks, for the first time, to link, present and strategically coordinate investments to help deliver for Doncaster. Investment is critical to help deliver on our strategic priorities. Whether that be critical infrastructure and buildings, or delivering innovative solutions to some of our challenges, to maximise opportunities within Doncaster, and meet regional and national objectives. It brings together what is referred to as 'capital' and 'revenue' funding, to help create a greater sum of the parts to create change within places.

This plan will not have everything. As a 'living document', it will evolve, allowing projects to progress from 'priority' projects for funding, to being pitched / bid for, to eventually being delivered. What this version of DDTIP does do is outline the beginning of a new process: outline the strategic context for Doncaster regionally and nationally; describe our emerging place-based thinking and key areas of focus; present our investments via our localities, set out how we wish to work collaboratively regionally and nationally, outline how we deliver this plan and finally introduce the indicators we want to change.

Projects within this plan have been identified through the prioritisation for live funding streams, through a process of Locality Investment, key big agreed projects and starts to introduce key projects from Team Doncaster partners. As our pipeline of projects develop, the plan will see an increase and richness in the type of projects outlined for investment. It will reflect Doncaster as a place, with projects crucial to the delivery of our strategic ambitions. So that the whole of Doncaster can reach their potential.

2. Our Vision for Doncaster

To ensure our plan meets the needs for people, places and the planet, it is crucial that the investments set out in this plan meet our strategic objectives. This is not just about achieving our ambitions locally, but also to ensure that we meet regional and national strategic objectives, to reflect the wider eco-systems Doncaster operates in. These strategic led priorities are key to help tackle our wellbeing challenges and maximise our opportunities.

2.1 Local Golden Thread – Doncaster Delivering Together

In September 2021, Team Doncaster launched [Doncaster Delivering Together](#) (DDT), our 10 year Borough Strategy, that marks a significant change of gear in the collective effort to improve the wellbeing of everyone in the borough. It has one central mission ***thriving people, places and planet***, supported by our **Wellbeing Wheel** that shows our six long-term goals and our '**Great 8**' priorities that will drive our work and actions.



Figure 1: Doncaster Delivering Together's Great 8 Priorities

These are supported by other Tier 1 policies and [strategies](#). To ensure high-level strategies meet the needs of local people through 'local solutions for local people', [Locality Plans](#) have been developed.

2.2 Regional Golden Thread – South Yorkshire

The South Yorkshire Mayoral Combined Authority (SYMCA) operates regionally across South Yorkshire, formed in 2014, the constituent members represent the four South Yorkshire local authorities, including Doncaster.

Key to the success of the SYMCA is delivery of the [Strategic Economic Plan](#) 2021-2041 (SEP). The SEP is based upon three overarching ambitions for the regional economy:

Growth: *Growing the economy and enhancing its strength and resilience*

Inclusion: *Ensuring that everyone has a fair opportunity to contribute to and benefit from economic growth, that people have a greater stake in their economy, and that work is more closely linked to wellbeing and a decent life*

Sustainability: *Driving low carbon, green and circular economy opportunities within the economy and delivering net-zero emissions and lower overall environmental impact*

To achieve these ambitions, the SEP outlines seven priority themes for investment:

- Vibrant and Resilient Places
- Clean Energy & Net Zero
- A Digital Revolution
- Innovation, Enterprise and Growth
- Transport & Mobility
- Land, Housing & Built Environment
- Skills, Education & Employment

From a health and care service perspective, Integrated Care Systems (ICS) have been established on a statutory basis in England from 1st July 2022. South Yorkshire and Bassetlaw already had an established ICS, with the new set up, now in action, working across the South Yorkshire geography. The new ICS' will establish key place-based partnerships for the delivery of integrated services across localities. It is vital that wider investment opportunities are linking in with the ICS as it develops and starts to act regionally and locally.

2.3 National Golden Thread – Levelling Up

On 2 February 2022 Government published its long-awaited policy paper [Levelling Up the United Kingdom](#). Central to the Government's plan for 'Levelling Up' was the establishment of 12 new missions across four broad areas:

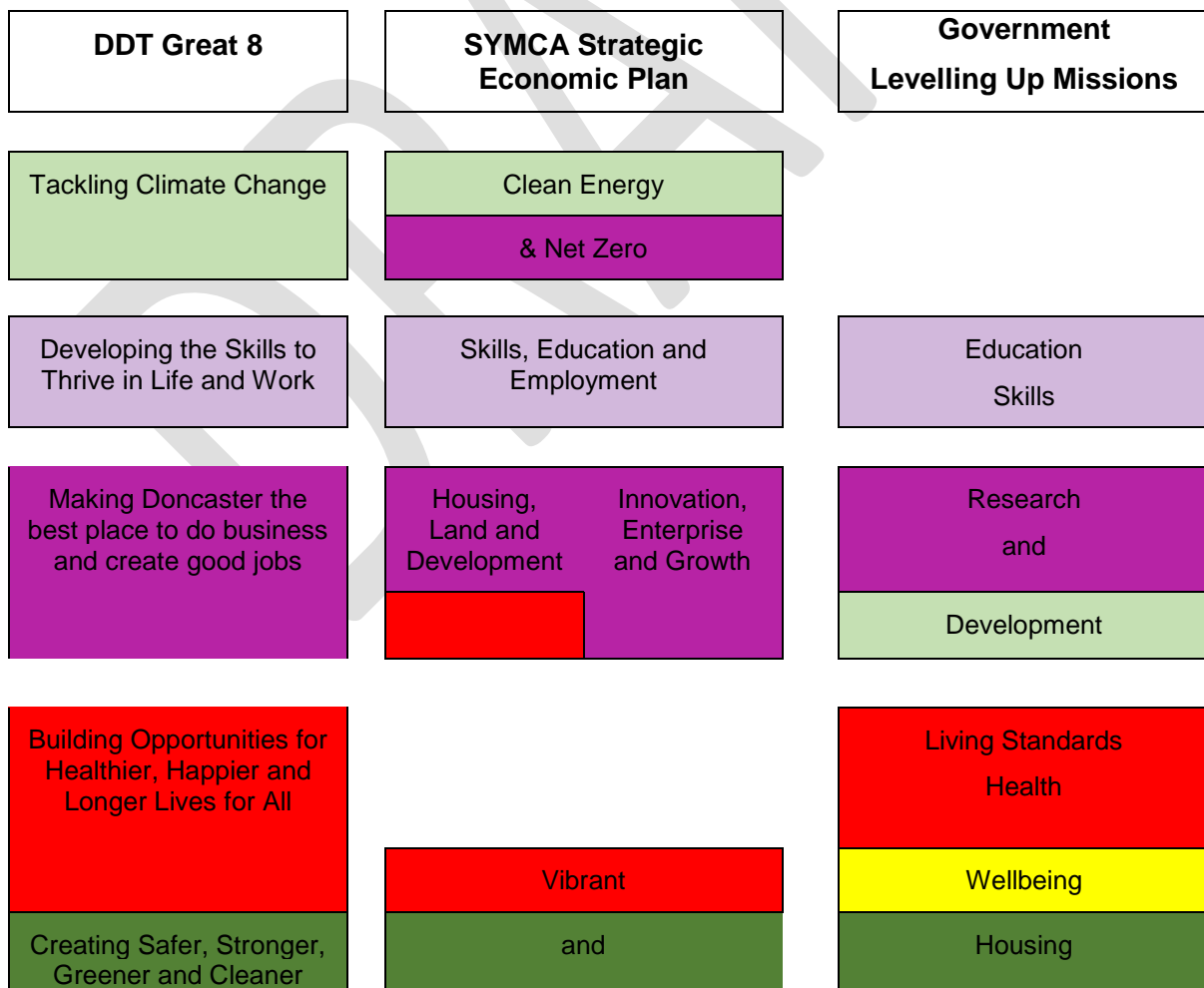
- Boosting productivity and living standards by growing the private sector, especially those places where they are lagging;
- Spreading opportunities and improving public services, especially in those areas where they are weakest;
- Restoring a sense of community, local pride and belonging, especially in those places where they have been lost; and,
- Empowering local leaders and communities, especially in those places lacking local agency.

Doncaster has been categorised as Level 1 under the UK Government’s Levelling Up [prioritisation of places model](#).

Other supporting National Government documents, such as the [Build Back Better: Our Plan for Growth](#) are equally as critical to ensure alignment with national priorities to maximise investment opportunities at that level.

Our approach to investment therefore needs to reflect the opportunities at our disposal at a regional and national level, in a way that meets our borough-wide strategic objectives and match the distinct needs of our communities in our ‘Place of Places’.

The diagram below clearly demonstrates this golden thread alignment:



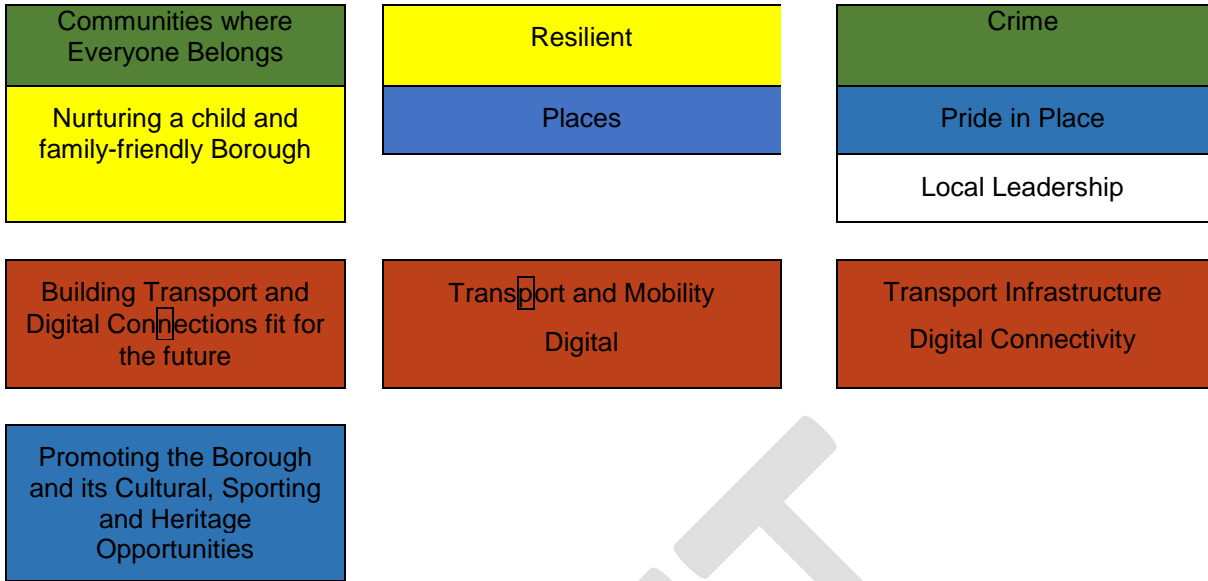


Figure 2: Strategic Golden Thread by Priority

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3. Our Place-Based, Localities, Approach to Investment

To meet our objectives, it is clear that we must be place-based in our approach to investment. This will help emphasise our strategic golden thread and ensure policy is translated into action seen and felt by people and their places.

3.1 Regenerative Investment

Key to our place-based approach to investment, and the delivery of Doncaster Delivering Together, is the notion of being **regenerative**.

Regenerative thinking, and therefore regenerative investment has some key components. Regeneration, when used in its fullest sense, marks a fundamental shift in thinking and action in the arenas of environmental, economic and social change. It is grounded in a living systems view of the world and recognises the interdependence of the challenges we are facing today, across climate change and bio-diversity loss, social and economic inequality.

It aims to take a holistic approach to addressing the wicked problems we currently face by focusing thinking on the **whole**, and recognises the need to determine which aspects of this living system to work on in order to realise the greatest **potential**. This potential is key to frame around the people, places and planet of DDT. It requires systems and thinking that moves from siloed to interdependent and static to evolving.



Figure 3: RSA interdependent and evolving systems

3.1.1 Principles

This idea of looking at the whole and potential is key to our approach to investment, and helps create the principles to which this plan is created. This is about having purposeful, mission-orientated innovation to improve wellbeing. These **Ways of Working** are embedded within DDT where more information is available:

- **New ways of doing things**
- **Shared responsibilities**
- **Regenerative development**
- **Working closer with communities**
- **Whole life, whole system integration**
- **Intelligence led interventions**

Using these principles will allow us to move from a **good past**, to a **good future**.

3.1.2 Innovation

Our approach to innovation is embedded with **eco-systems** thinking. This is why this plan will look to pursue both capital and revenue investments. To ensure we create a greater sum of the parts with our investment opportunities, where possible, capital and revenue funding should work together to create more coordinated outcomes.

An example of this is our approach to the establishment of the creative & digital sector in Doncaster. This approach will help us move beyond purely a spatial focus.

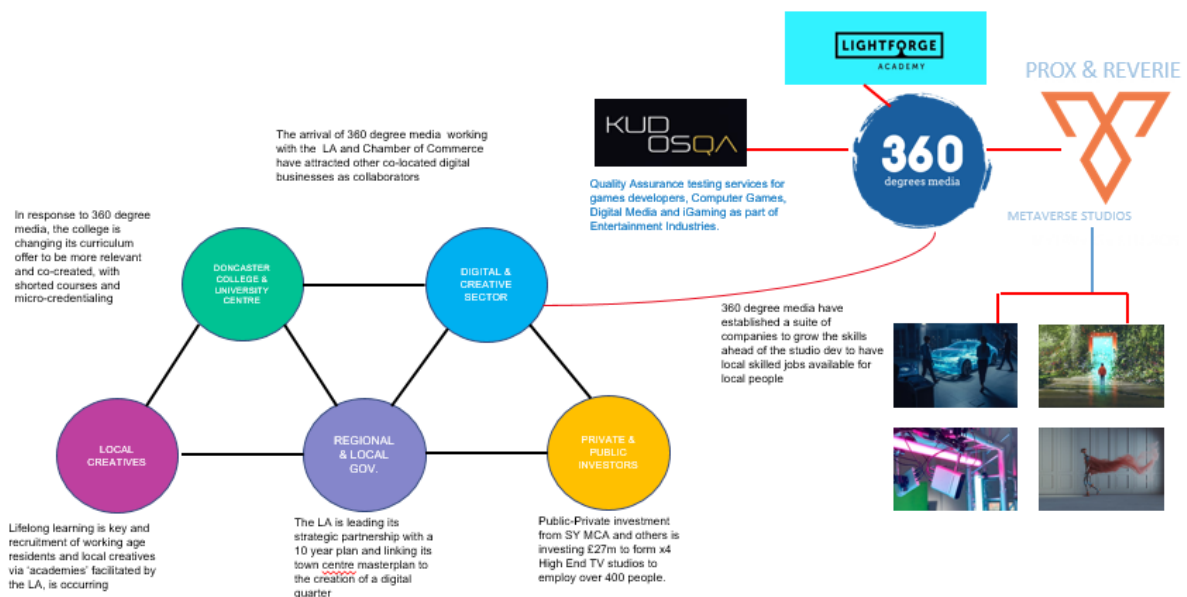


Figure 4: Creative & Digital Eco-Systems Approach

As our thinking emerges, future iterations of this plan will outline the steps, and therefore investments, required within our industry specialisms and centres of excellence to create eco-systems across the borough.

To do so we must foster **collaboration**. Working together as Team Doncaster and beyond is crucial to ensure we maximise the potential of Doncaster. This means pulling the expertise of different organisations for wrap around deliver of capital and revenue interventions. Doing so allows different agencies to scale up or down activity depending on the needs of people, places and the planet.

But this thinking has to move beyond internal collaboration, but look regionally and beyond. Our relationship across South Yorkshire, and with the SYMCA will be critical, not only to deliver this plan but to develop our eco-systems. There will be specific asks of our regional partners to help deliver on our ambitions, but more importantly, we will be working together. Specifically, collaboration will be required as we start to develop interventions, work together on the next iteration of support and services and unlock the potential of our place of places, but especially our Innovation Sites.

Finally, we must wrap our approach with the notion of being **compassionate** in everything we do. Compassionate principles are rooted in social justice and empowerment, it is an approach that moves away from blaming individuals for their current circumstances and instead build the social conditions for improved wellbeing. This must stretch across our investments for people, places and planet.

3.2 Investing in Place

Central to the approach within the investment plan is ensuring that we are investing in place. With a diverse spatial geography, reflected in our distinct communities, town centres, villages, green spaces and more, it is critical that our regenerative principles and approach is felt across Doncaster. There are lots of current examples of our place-based approach in action:

3.2.1 Innovation Sites

Within the SYMCA SEP, three key geographic areas have been identified as key areas for innovation and growth in Doncaster. They are:

- Doncaster City/Urban Centre – including the Waterfront urban centre extension
- Doncaster Sheffield Airport (DSA) GatewayEast development – to deliver jobs and housing at scale and maximise the impact of GatewayEast as an innovation-led growth cluster
- Unity – one of the largest regeneration and infrastructure projects of its kind in the UK which will deliver a mixed-use development of regional importance.

These locations are ideal to foster innovation and collaboration across sectors. Strategic examples of innovation based eco-systems. Whether that is transforming Doncaster into a **University City** through Centres of Excellence, our shortlisted pitch to become the home of the Great British Railways Headquarters, or to become world leading in green aviation.

City Centre

Doncaster's city centre has seen numerous regeneration schemes to build city standard assets across heritage, business, education and public realm. This has been supported through the production of the [Urban Centre Masterplan](#) (UCMP) to help break the centre down into key zones. The overall vision for the UCMP is "*The Enterprising Heart of a Networked City*", reflecting the way the city centre looks and the way residents and businesses use the city core. The centre is broken down into nine dedicated development zones:

- City Gateway
- Enterprise Market Place
- Waterfront
- Minster Canalside
- Civic and Cultural Quarter
- Parklands
- Retail Core
- Innovation Quarter
- Waterfront Phase 2

Each zone represents significant opportunities to create a city of the future and be fitting of Doncaster's recent city status success. We are already seen this shift and will work towards some of our intentions to create a world-leading future city. To increase the understanding of the role the city centre has to play, especially post Covid-19 and city status announcement, a refresh 'health check' of the UCMP is underway.

Significant future investment is being delivered within the city centre through the Doncaster Towns Deal, Levelling Up Fund Round 1, Get Building Fund, Transforming Cities Fund and internal investment.

GatewayEast

Doncaster is home to an award winning airport (DSA) and supporting development land that provides the opportunity for regional and national growth and innovation.

GatewayEast is a 1,600 acre site that is ideally connected to the national strategic road network and to international markets via DSA. To support this potential GatewayEast has a supporting [economic blueprint](#) to help outline the vision for an *innovation cluster*.

Key features of the blueprint include:

- Rail scheme

- Passenger terminal & airfield infrastructure
- General and business aviation
- Business and commercial
- Residential and living area
- Hotel, retail and leisure plaza
- Solar
- Innovation District

If successful, GatewayEast has the potential to significantly increase job capacities and densities locally and expected ‘spillover’ effects will support growth well beyond the innovation cluster core. Modelling of economic impacts has identified potential for a further 52,800 gross FTE jobs at capacity, of which 13,800 could form on GatewayEast, alongside the 100 businesses and circa 1,000 jobs already present.

In taking account of leakage, displacement and multiplier effects, over the longer term it is estimated that around 35,650 net FTE jobs could be supported across the SYMCA through GatewayEast and spillover growth, with potential to create around £1,56bn in GVA annually.

As a key site, GatewayEast is an ideal area for eco-systems thinking with key partnerships between the local and regional government, private sector and commercial enterprises and academic partners to develop nationally important innovation and growth.

Unity

[Unity](#) at J5, M18, is an ambitious regeneration project. It aims to deliver 7,000 new jobs to the region through a wide range of employment opportunities and create a new community for Doncaster. Unity will be a key catalyst for economic regeneration, promoting social inclusion and helping improve the health and wellbeing of people living in the area through access to quality community and leisure spaces. It will also have significant linkages to the delivery of Stainforth’s Town Investment Plan through the Stainforth Towns Deal.

Unity is a mixed-use development covering an area of approximately 250 hectares to the east of Stainforth. The development will provide 3,000 new homes, a new town centre, offline marina, school, transport hub, new link road, 60 hectares of commercial uses and 8 hectares of open spaces. There are five key zones within the development:

A new link road “Unity Gate” opened in January 2021, which provides a new 1.8 mile route from junction 5 of the M18 motorway to Hatfield, Dunscroft and Stainforth.

The development will be supported by the Unity Academy to provide community employment support, linked to the emerging developments on site as an example of capital and revenue interventions working collectively to create joined up innovation. As a site owned by the private sector, building upon and ensuring effective partnership working and investment catalysts for the right type of businesses and developments will be key to unlocking the potential of Unity.

3.2.2 Place of Places

Doncaster is a place of places. Therefore the needs and eco-systems of these places can vary. As such, our place of places approach requires targeted work where appropriate, and we have spatial priorities and mechanisms in place to help deliver this.

Central to our place of places approach is ensuring investment progresses a **Fair & Inclusive Doncaster**. Deprivation data has helped identify the areas of priority to ensure we are levelling up within Doncaster, as well as between Doncaster and national targets. This will be supported by our Equality, Diversity and Inclusion objectives presented in our [Corporate Plan](#).

Locality Investment

Key to Doncaster's strategic delivery is the concept of our localities, with four localities, each having a locality plan demonstrating the priorities of their place.

In 2021 the Local Solution Community Investment Fund (LSCIF) was launched as a test and learn project using community centred approaches. The LSCIF offered funding to community organisations of all sizes to support community activity that met community priorities identified through community insight, local intelligence, and data to support local Voluntary, Community and Faith sector organisations recover from the impact of Covid-19.

Locality investment builds on this work to deliver against some of the actions within the locality plans as one of the four quadrants of our locality approach. To support this, funding from the Better Care Fund will be allocated to locality investment. This approach to commissioning fosters collaboration and innovation. Business cases submitted to locality investment will be reviewed by the Joint Commissioning Operational Group and put forward to Joint Commissioning Management Board for approval.

Community Investment Masterplans

To support capital investment within places, Community Investment Masterplans (CIMs) have been developed for five of Doncaster's service towns, and the Waterfront area within the City Centre.

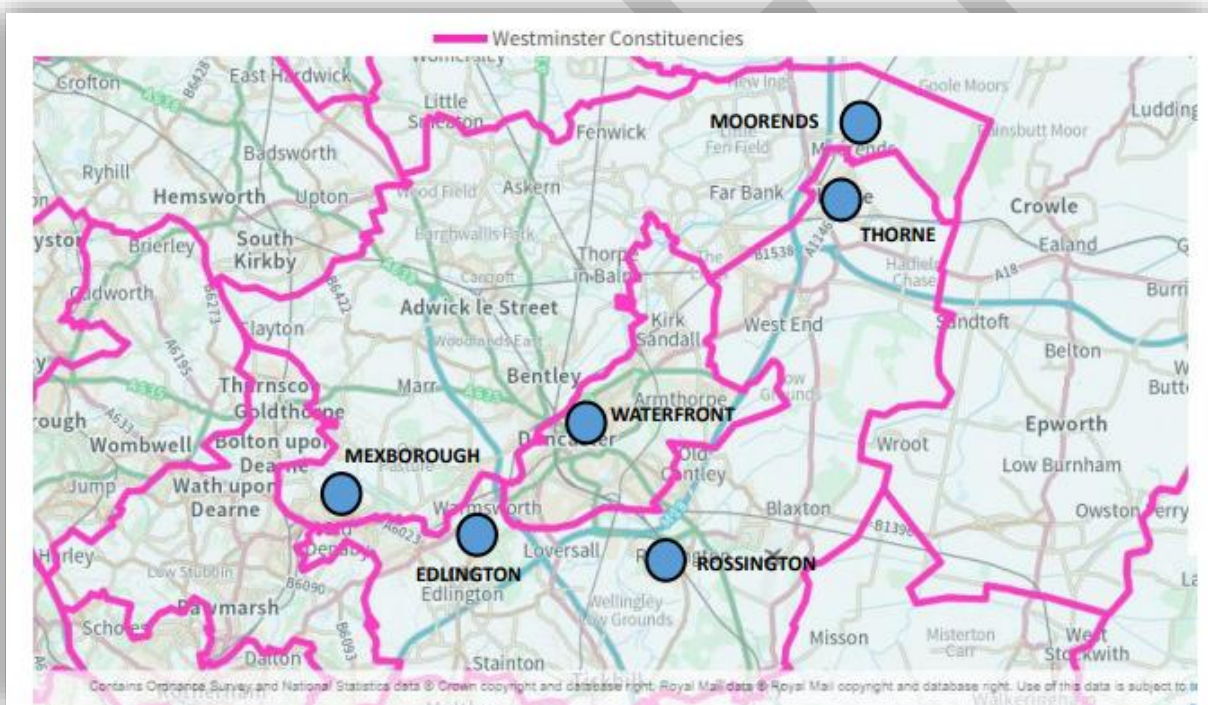


Figure 5: Community Investment Masterplan Locations

Each masterplan is unique to their place with different objectives, but all wrapped around place, supported by key documents such as neighbourhood plans, and consulted upon by local residents.

Three Community Investment Masterplans have been approved; Edlington, Rossington and Thorne and Moorends (due to one ward covering the towns of Thorne and Moorends, one CIM was developed to cover both areas). Projects were developed with key aims in mind:

- Help deliver physical projects to support the Neighbourhood Plan aims in each area

- Provide a strategy for public investment in the dated physical infrastructure of each place
- Support the health and wellbeing of residents and businesses
- Attract private investment and encourage enterprise
- Enhanced civic pride through targeted interventions
- Focus on likely fundable projects which can be impactful and support strategic priorities
- Engender community buy-in and support through engagement – only projects with high levels of support taken forward in plans.

At the time of this investment plan, the Mexborough CIM is still in development but is being developed using the same key aims in mind.

The Waterfront is a key location within the City Centre, with the potential to unlock serious investment as one of the largest undeveloped brownfield sites nationally. As such, getting the right options for investment is key. The Waterfront masterplan:

- Tests implications of major investment proposals e.g. a new hospital, film studios and makes recommendations for integration under different scenarios
- Develops a public realm strategy and investment plan to support possible future growth and open up the waterfront for the community, creating a new city centre offer and quarter
- Proposes a series of interventions under any scenario to improve connectivity to Waterfront and better integration with the city centre.

Collectively the masterplans have informed investment priorities that will help transform key areas and ensure spatial equity in our place of places. Work will be undertaken to develop further CIMs in identified communities.

Town Investment Plans

In 2019, Doncaster City (Town at the time) Centre and Stainforth were invited to form part of the UK Government's Towns Deal programme, allowing the opportunity to develop innovative regenerative plans to transform their town's economic growth prospects. Town Deal Boards, making up stakeholders from various sectors, were set up to drive activity for each area. Town Investment Plans (TIP) were developed and submitted to government, leading to the current development of full business cases for each project.

These TIPs help set out the strategic ambition for the sites identified for the Town Deal investment, but align to the wider aspirations for place and regeneration that should be built upon for place-based investment.

3.2.3 Regenerative Neighbourhood Model

Our regenerative approach and principles is being linked to some of our challenging neighbourhoods to ensure a truly place-based approach to investment. We are developing and delivering a prototype in the community of Edlington, with the local primary Multi Academy Trust as the anchor organisation.

This prototype will test delivery of the borough strategy on a place level. It aims to provide a joined up, co-ordinated, approach leading to better value for money and improved outcomes. Our Asset Based Community Development approach, including Appreciative Inquiry, and our locality model of delivery provide the basis of the approach. We will build on the work of Doncaster's Social Mobility Opportunity Area, soon to be expanded to become a new Education Investment Area (EIA). It is also influenced by work with our Family Hubs and

parental engagement, as well as examples of 'Children & Family Zones'. We will test new methods of delivery and make the most of existing interventions.

We will assess and learn from each stage of this project, so that the findings and benefits can be applied quickly to the other communities in Doncaster that are experiencing similar challenges.

3.3 Other Significant Assets and Opportunities

The above spatial assets are not the only ones across Doncaster that have the potential to unlock greater regenerative innovation and qualitative growth. Whilst not an exhaustive list, other spatial assets and opportunities must be considered.

- [Yorkshire Wildlife Park](#)
- [iPort](#)
- **Natural Capital**

To support our place-based, localities, approach to investment, an online visual map will be developed in advance of the publication of the 2023/24 investment plan.

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3.4 Current Investment Opportunities – Golden Thread

To help deliver many of the investments that will be presented in this plan, there are numerous investment opportunities currently available and known.

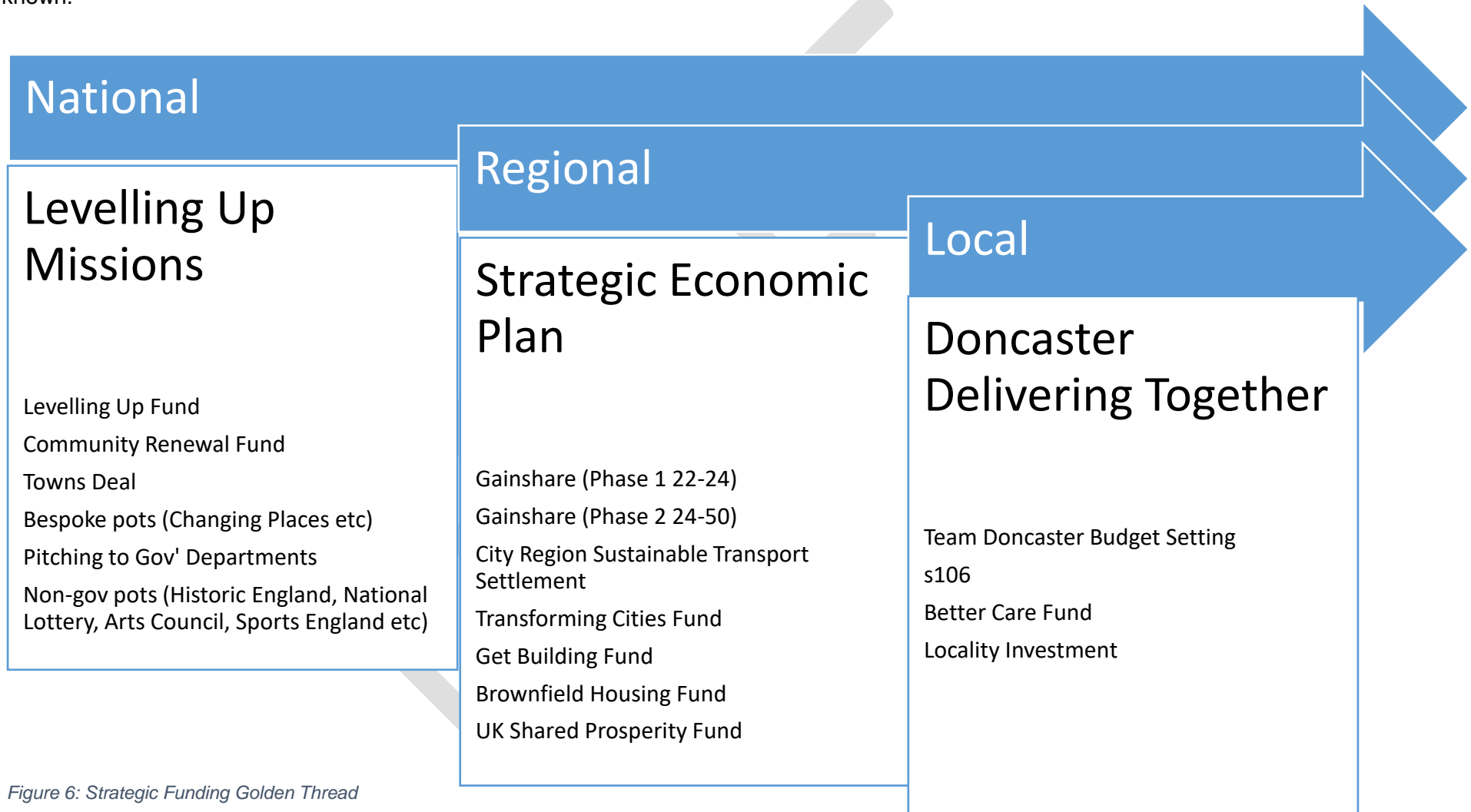


Figure 6: Strategic Funding Golden Thread

3.5 Doncaster Delivering Together Investment Plan Theory of Change

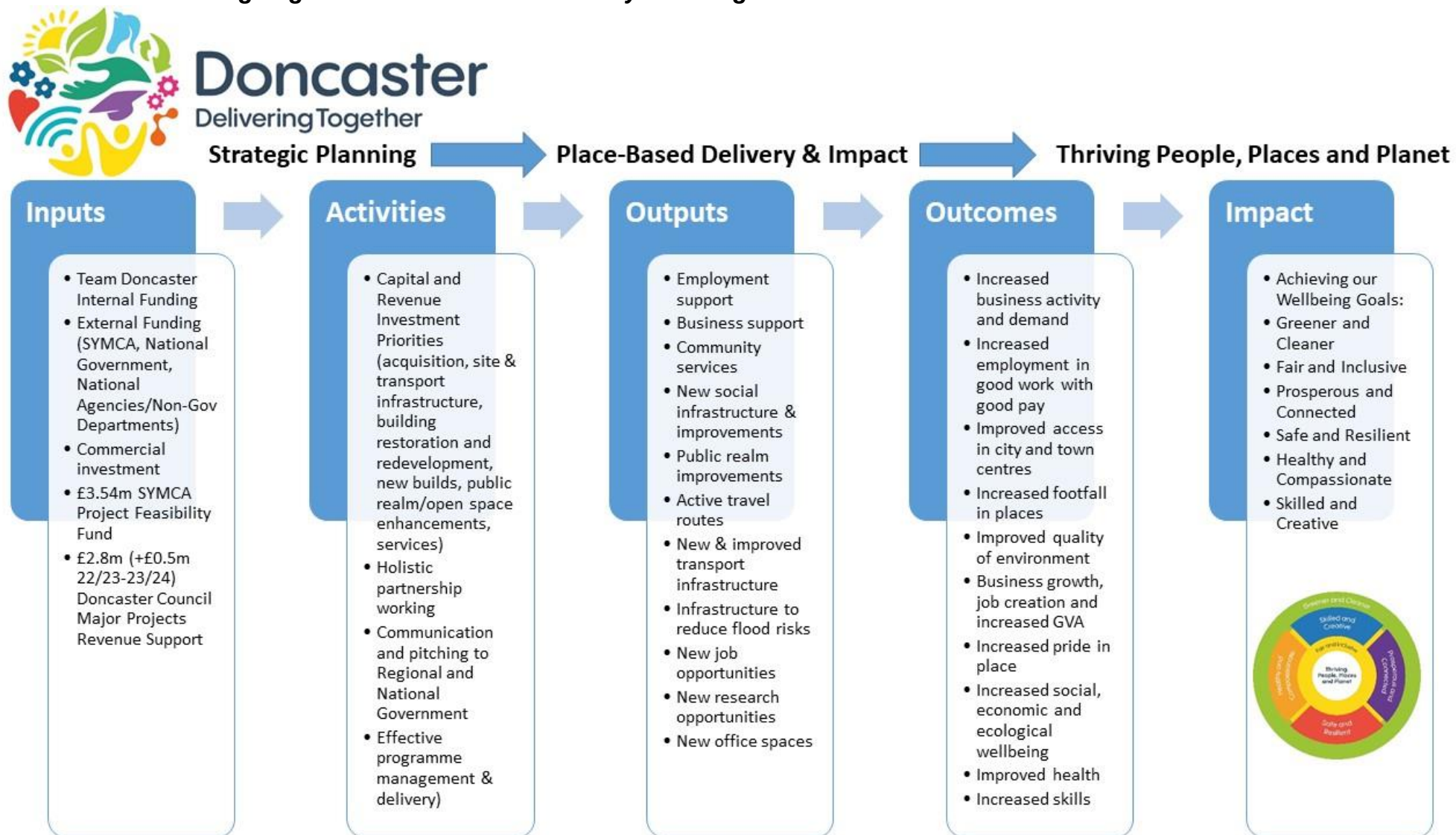






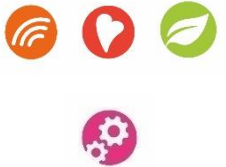





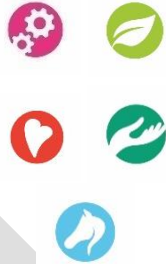















Figure 7: Theory of Change Diagram

4. Doncaster Place-Based Investments







4.1 Central Locality: Balby South, Bessacarr and Cantley, Hexthorpe and Balby North, Town Ward, Wheatley Hills and Intake					
22/23 Locality Plan Priorities	<u>Priorities</u> <ol style="list-style-type: none"> 1. Improved community spirit & pride 2. Improved local amenities, services & support 3. Improved community safety 4. Improved environment & green space 			<u>Investing in Place</u> <ul style="list-style-type: none"> • City Centre SYMCA Innovation Site • Doncaster Town Investment Plan • Urban Centre Masterplan • Waterfront Masterplan 	
What is currently being delivered?	Project	Description	Ward(s) Impacted	Great 8 Alignment	Value (£) (CAP/REV), Funding Source
	Council House Build Programme	Development of Phase 2 of the Council House Build Programme with circa 125 new homes across 7 sites including: Former Nightingale School, Former Archives King Edward Road and Plantation View	Balby South, Bessacarr and Cantley, Hexthorpe and Balby North		Overall 25m (CAP), Doncaster Council, SYMCA, Government
	Levelling Up Fund Round 1	Regeneration of Copley House, Old Library and St James Baths in the CCQ, regeneration of the Corn Exchange and shop front improvements in Enterprise Marketplace and remediation of Waterfront East	Town Ward	  	18.6m (CAP), Government
	Brownfield Housing Fund	Minster Quarter and City Centre Masterplan Acquisitions	Town Ward	 	7.75m (CAP), SYMCA






	Transforming Cities Tranche 2	Active travel routes: Quality Streets, Doncaster Station to Doncaster College, Bennetthorpe and Hallgate, Town Moor/Thorne Road, Balby	Balby South, Hexthorpe and Balby North, Town Ward		7.869m (CAP), SYMCA
	Get Building Fund	Active Travel Quality Streets, Doncaster College Digital Infrastructure and Construction Space	Town Ward		7.120m (CAP), SYMCA
	New Doncaster Archives Centre	Regeneration of the former museum into a new archive centre	Town Ward		2.569m (CAP), Doncaster Council & Government
	Transforming Cities Tranche 1	Active travel routes: Ten Pound to Doncaster Station, Bennetthorpe	Town Ward		0.6m (CAP), SYMCA
	Changing Places	Installation of three Changing Places Toilets at: Doncaster Dome, Enterprise Marketplace and Sandall Park	Bessacarr and Cantley, Town Ward, Wheatley Hills and Intake		0.214m (CAP), Government
	s106 in-direct provision 20/21	Schemes impacting open space, highways, education and miscellaneous	All wards		0.104m (CAP), Doncaster Council





What is currently being pitched for?	Project, Funding Source	Description	Ward(s) Impacted	Great 8 Alignment	Value (£) (CAP/REV), Funding Source
	Doncaster Town Deal	Station forecourt extension, a new multi-use building in the City Gateway and association public realm, Grand Theatre feasibility and façade work, St James Church feasibility, match towards the new archive centre	Town Ward		24.8m (CAP/REV), Government
	CRSTS	Transport improvements to: Cleveland Street Junction, Shaw Lane Bus Lane and Sidings Junction	Town Ward, Wheatley Hills and Intake		10m (CAP), SYMCA
	Film Studios	State of the art film studios with 4 studios and the potential to build 4 more	Town Ward		TBC
	City Gateway Multi-Use Building Supporting Funds	Additional funds for inflation over runs for the new multi-use building in the City Gateway	Town Ward		TBC
	Locality Investment	Community projects to deliver on priorities within the Locality Plans	All wards	All Great 8	0.793m (REV), (Better Care Fund) Doncaster Council & Doncaster CCG
	New Teaching Hospital	A new world-class, net-zero, teaching hospital on the Waterfront	Town Ward		TBC (CAP), Government

	UTC Extension	Extension of the recently opened UTC facility with new spaces in the CCQ	Town Ward		TBC (CAP), SYMCA
	DGLAM British Library Business and IP Centre	The British Library Business and IP Centre supports small business owners, entrepreneurs and inventors to start up, protect and grow their businesses	Town Ward	 	TBC (REV), British Library
Pipeline Interventions (Years 1-2 Priority)	<u>Project</u>	<u>Description</u>	<u>Ward(s) Impacted</u>	<u>Great 8 Alignment</u>	<u>Value (CAP/REV)</u>
	PFG Grove Park Pavilion	Development of the Grove Park Pavilion in Wheatley. The pavilion a local hub for children and young people's peer support, including a café, food bank and information service.	Wheatley Hills and Intake	 	0.025m (CAP)
	Grand Theatre Regeneration	Based on the feasibility work, to restore the Grand Theatre into an open and usable asset	Town Ward	 	TBC (CAP)
	Grey Frairs' Road Creative and Digital Road Feasibility	Feasibility work into turning Grey Frairs' Road into a creative and digital hub	Town Ward	 	TBC (REV)



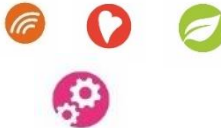
4.2 North Locality: Adwick and Carcroft, Bentley, Norton and Askern, Roman Ridge and Sprotbrough






22/23 Locality Plan Priorities	Priorities 1. Physical and mental health 2. Housing and environment 3. Community Safety 4. Children and young people				
What is currently being delivered?	Project	Description	Ward(s) Impacted	Great 8 Alignment	Value (£) (CAP/REV), Funding Source
	Council House Build Programme	Development of Phase 2 of the Council House Build Programme with circa 125 new homes across 7 sites including: Former Adwick Depot	Adwick and Carcroft		Overall 25m (CAP), Doncaster Council & SYMCA, Government
	Transforming Cities Tranche 2	Doncaster access to stations package at Adwick Station, West of Doncaster Active Travel and Bentley Walking and Cycling	All wards		6.037m (CAP), SYMCA
	Cusworth Hall	Essential repairs and maintenance at Cusworth Hall	Roman Ridge and Sprotbrough		2.3m (CAP), Doncaster Council
	Flood Alleviation Schemes, Gainshare		Bentley		1m (CAP), SYMCA
	Surface Water Mitigation	Scawthorpe	Roman Ridge and Sprotbrough		0.4m (CAP), SYMCA
	Changing Places	Installation of one Changing Places Toilet at Askern Country Park and Pool	Norton and Askern		0.043m (CAP), Government, DCLT






	s106 in-direct provision 20/21	Schemes impacting open space, highways, education and miscellaneous	All wards		0.024m (CAP), Doncaster Council
What is currently being pitched for?	<i>Project</i>	<i>Description</i>	<i>Ward(s) Impacted</i>	<i>Great 8 Alignment</i>	<i>Value (£) (CAP/REV), Funding Source</i>
	CRSTS	Trans Pennine Trail Active Travel and Accessibility Route	All wards		12m (CAP), SYMCA
	Askern Country Park and Pool	Regeneration of Askern Country Park and Pool	Norton and Askern		4.344m (CAP), Doncaster Council
	Levelling Up Fund Round 2 “Levelling Up Doncaster North”	Regeneration of Brodsworth Miners Institute into a modern, flexible, community asset	Adwick and Carcroft		1.818m (CAP), Government, Third Party Match Funding
	Cusworth Hall	Urgent and large-scale building and on-site improvements at Cusworth Hall	Roman Ridge and Sprotbrough		0.9m (CAP), Government
	Locality Investment	Community projects to deliver on priorities within the Locality Plans	All wards	All Great 8	0.475m (REV), (Better Care Fund) Doncaster Council & Doncaster CCG
	<i>Project</i>	<i>Description</i>	<i>Ward(s) Impacted</i>	<i>Great 8 Alignment</i>	<i>Value (CAP/REV)</i>


Pipeline Interventions (Years 1-2 Priority)	Reinstatement of Askern Train Station	Reinstatement of Askern Train Station and the Askern Branch Line	Norton and Askern		50m (CAP)
	Spring Lane, Sprotbrough	Pinch point project	Roman Ridge and Sprotbrough		1.5m (CAP)
	Shakers' Building	Securing the Shakers' Building in Askern by erecting perimeter fencing around the building after attacks by vandals	Norton and Askern		0.016m (CAP)
	Green Corridor Feasibility	Feasibility study into a Green Corridor stretching across the north of the borough into Yorkshire	All wards		TBC (REV)

4.3 East Locality: Armthorpe, Edenthorpe and Kirk Sandall, Hatfield, Stainforth and Barnby Dun, Thorne and Moorends

22/23 Locality Plan Priorities	<u>Priorities</u> 1. Mental and physical health 2. Housing, employment and business 3. Community safety 4. Youth provision and community needs		<u>Investing in Place</u> <ul style="list-style-type: none"> • Stainforth Town Investment Plan • Thorne and Moorends Community Investment Masterplan • Unity SYMCA Innovation Site 		
What is currently being delivered?	Project	Description	Ward(s) Impacted	Great 8 Alignment	Value (£) (CAP/REV), Funding Source
	Council House Build Programme	Development of Phase 2 of the Council House Build Programme with circa 125 new homes across 7 sites including: Springfield Avenue	Hatfield		Overall 25m (CAP), Doncaster Council & SYMCA, Government
	Transforming Cities Tranche 2	Active travel route between Thorne and Moorends, Moorends employment corridor, within Armthorpe, West Moor Link cycling and walking, Unity transport and Doncaster access to station package in: Thorne Station, Kirk Sandall Station and Hatfield and Stainforth Station	All wards		10.072m (CAP), SYMCA
	Transforming Cities Tranche 1	Active travel route between Thorne and Moorends	Thorne and Moorends		0.344m (CAP), SYMCA




	Shaping Stainforth	Investigating a whole systems approach to improving mental wellbeing with a focus on building the conditions for communities to support good mental health, particular focus on age integration within a community	Stainforth and Barnby Dun		0.3m (REV), Health Foundation & Local Government Association
	s106 in-direct provision 20/21	Schemes impacting open space, highways, education and miscellaneous	All wards		0.095m (CAP), Doncaster Council
	Changing Places	Installation of one Changing Places Toilet at Thorne Leisure Centre	Thorne and Moorends		0.043m (CAP), Government, DCLT
What is currently being pitched for?	Project	Description	Ward(s) Impacted	Great 8 Alignment	Value (£) (CAP/REV), Funding Source
	Stainforth Town Deal	Various projects: Headstock Park, Station Gateway, Town Centre Hub and Activated Networks	Hatfield, Stainforth and Barnby Dun	All Great 8	22.867m (CAP), Government, Doncaster Council
	CRSTS	East Doncaster Active Travel and Passenger Transport Connectivity	All wards		12m (CAP), SYMCA
	Thorne Leisure Centre	Regeneration of Thorne Leisure Centre	Thorne and Moorends		7.5m (CAP), Doncaster Council


















	Levelling Up Fund Round 2 “Levelling Up Doncaster North”	Delivery of the Moorends Community Investment Masterplan Projects: Circle and Village Green Town Centre regeneration	Thorne and Moorends		3.937m (CAP), Government
	Locality Investment	Community projects to deliver on priorities within the Locality Plans	All wards	All Great 8	0.324m (REV) (Better Care Fund) Doncaster Council & Doncaster CCG
Pipeline Interventions (Years 1-2 Priority)	<u>Project</u>	<u>Description</u>	<u>Ward(s) Impacted</u>	<u>Great 8 Alignment</u>	<u>Value (CAP/REV)</u>
	Nutwell Lane Bypass	Pinch point project	Armthorpe		6m (CAP)
	Improved Junctions, Thorne	Regeneration of key junctions along the market place, king street and silver street, public realm and shop front improvements and a new heritage trail to commemorate the history of Thorne	Thorne and Moorends		3.521m (CAP)
	The Green, Thorne	Create a more pedestrian friendly civic space at The Green and green links between the town centre and canal along Orchard Street and South Parade	Thorne and Moorends		2.324m (CAP)
	Horse Fair Green, Thorne	Deliver a new collection of incubator and studio	Thorne and Moorends		1.228m (CAP)




		spaces as part of a container village			
	Stainforth for All Pig Hill Allotment, Moorends	Development of a new community cabin	Thorne and Moorends		0.05m (CAP)


















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4.4 South Locality: Bawtry and Rossington, Conisbrough and Denaby, Edlington and Warmsworth, Finningley, Mexborough, Tickhill and Wadworth

<p>22/23 Locality Plan Priorities</p>	<p><u>Priorities</u></p> <ol style="list-style-type: none"> 1. Improved community safety 2. Improved environment and green space 3. Improved youth provision 4. Improved local amenities and town centres 		<p><u>Investing in Place</u></p> <ul style="list-style-type: none"> • Edlington Community Investment Masterplan • Edlington Regenerative Neighbourhood • GatewayEast SYMCA Innovation Site • iPort • Mexborough Community Investment Masterplan • Rossington Community Investment Masterplan • Yorkshire Wildlife Park 		
<p>What is currently being delivered?</p>	<p>Project</p>	<p>Description</p>	<p>Ward(s) Impacted</p>	<p>Great 8 Alignment</p>	<p>Value (£) (CAP/REV), Funding Source</p>
	<p>Council House Build Programme</p>	<p>Development of Phase 2 of the Council House Build Programme with circa 125 new homes across 7 sites including: Former Barnburgh House and Moor View</p>	<p>Edlington and Warmsworth, Finningley</p>		<p>Overall 25m (CAP), Doncaster Council & SYMCA, Government</p>
	<p>Transforming Cities Tranche 2</p>	<p>Transport improvement schemes: Mexborough Gateway, iPort Bridge, Junction 3 M18 improvements, Edlington cycle and walking and Doncaster access to station package at Conisbrough Station</p>	<p>All wards</p>		<p>14.213m (CAP), SYMCA</p>
	<p>Active Travel Fund</p>	<p>Active travel scheme between Warmsworth and Conisbrough</p>	<p>Conisbrough and Denaby, Edlington and Warmsworth</p>		<p>0.673m (CAP), SYMCA</p>













	Get Building Fund	iPort bridge feasibility (capital scheme delivered by Transforming Cities Tranche 2)	Tickhill and Wadsworth	 	0.536m (REV), SYMCA
	Rossington Community Swimming Pool	Regeneration of Rossington Community Swimming Pool	Bawtry and Rossington	  	0.4m (CAP), Doncaster Council
	Natural Flood Management, Gainshare		Conisbrough and Denaby, Tickhill and Wadsworth	 	0.4m (CAP), SYMCA
	Rossington Youth Centre	Youth facility alongside Rossington Community Swimming Pool	Bawtry and Rossington	 	0.374m (CAP), Doncaster Council
	Active Travel Link, Gainshare	Active travel scheme between Warmsworth and Conisbrough	Conisbrough and Denaby, Edlington and Warmsworth	  	0.326m (CAP), SYMCA
	s106 in-direct provision 20/21	Schemes impacting open space, highways, education and miscellaneous	All wards	   	0.312m (CAP), Doncaster Council
	Edlington Regenerative Neighbourhood	A pilot taking a place-based approach to investment using a multi-agency approach led by an anchor organisation	Edlington and Warmsworth	All Great 8	0.2m (REV), Doncaster Council
	Changing Places	Installation of two Changing Places Toilets: Edlington Leisure Centre	Bawtry and Rossington,		0.086m (CAP), Government, DCLT



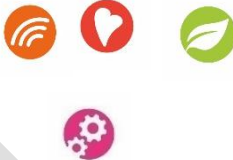





		and Rossington Community Swimming Pool	Edlington and Warmsworth		
What is currently being pitched for?	<i>Project</i>	<i>Description</i>	<i>Ward(s) Impacted</i>	<i>Great 8 Alignment</i>	<i>Value (£) (CAP/REV), Funding Source</i>
	CRSTS	GatewayEast Stage 1 (building of a train station), Mexborough Transport Network Sustainable Improvements	Finningley, Mexborough		38m (CAP), SYMCA
	Levelling Up Fund Round 2 “Levelling Up Edlington”	Delivery of key projects in Edlington: New leisure centre, Community Investment Masterplan projects: Edlington Lane and Main Avenue Shopping Area, Edlington Lane Connection and Bungalow Road, Royal Estate Investment (public realm, community, security projects, removing derelict buildings)	Edlington and Warmsworth		22.1m (CAP), Government, Doncaster Council Match, Third Party Match
	Levelling Up Fund Round 2 “Levelling Up Doncaster North”	Delivery of key projects in the Moorends Community Investment Masterplan: High Street, Hope Street, Junction between Swinton Road and the High Street, Bank Street, Bus Station, Station Road, Station	Mexborough		14.6m (CAP), Government, Doncaster Council Match







		Square, Montagu Chambers, junction and crossing improvements Town Centre regeneration		 	
	Locality Investment	Community projects to deliver on priorities within the Locality Plans	All wards	All Great 8	0.442m (REV) (Better Care Fund) Doncaster Council & Doncaster CCG
Pipeline Interventions (Years 1-2 Priority)	<i>Project</i>	<i>Description</i>	<i>Ward(s) Impacted</i>	<i>Great 8 Alignment</i>	<i>Value (CAP/REV)</i>
	AMRC Doncaster (Phase 1), GatewayEast	Development of a fit for purpose building capable of hosting AMRC related research and equipment	Finningley	  	TBC (CAP)
	International Conservation Exchange, Yorkshire Wildlife Park	Development of a world leading gorilla conservation facility focusing in on research, skills development and educational knowledge in conservation	Finningley	    	TBC (CAP)
	Greens Way, Mexborough	Reconfiguration of greens way to create a more sustainable and fit for purpose transport solution	Mexborough	  	5.077m (CAP)
	West End Lane/Station Road/Sheepbridge lane, Rossington	Improvements to West End Lane, Station Road and Sheepbridge Lane to enhance the environment for pedestrians and cyclists, creation of village gateway spaces	Bawtry and Rossington	   	4.9m (CAP)







	Broomhouse Lane, Edlington	Edlington Community Investment Masterplan project creating an active travel corridor on Broomhouse Lane	Edlington and Warmsworth		3.655m (CAP)
	Grange Road, Rossington	Redevelopment of the former Water Tower Site, introduce cycle parking in key locations and improvements to West End Lane and Station Road including the introduction of a shared use path	Bawtry and Rossington		3.294m (CAP)
	The Circle, Rossington	Enhancing The Circle to create a greater community feel to the area	Bawtry and Rossington		2.634m (CAP)
	Market Square, Rossington	Improve key streets in the centre, develop small scale start up units and increased the number of secure cycle parking provision	Bawtry and Rossington		2.029m (CAP)
	Helping Hands	Development of the Caretakers House at Edlington Hilltop centre to create a youth hub	Edlington and Warmsworth		0.06m (CAP)
	GatewayEast Rail Connectivity	Railway connectivity from GatewayEast to the East Coast Mainline	Finningley		TBC (CAP)
	GatewayEast Rail Connectivity Tram Feasibility	Feasibility into the extension of a tram network to GatewayEast	Finningley		TBC (REV)























4.5 All Localities: Schemes that are borough-wide in delivery

What is currently being delivered?	Project	Description	Great 8 Alignment	Value (£) (CAP/REV), Funding Source
	Business Support Grant (Since July 2021), Local Growth Hub	Various business support grants		7.1m (CAP/REV), SYMCA
	Adult Education Budget	The devolved Adults Education Budget is delivering interventions such as the Adult and Family Community Learning which supports residents aged 19+ to enter, return or progress in the areas of education and/or employment		4.04m (REV), SYMCA
	Housing Retrofit	The delivery of 100 Housing Pumps and 250 Wall Insulations	 	2.7m (CAP), SYMCA
	Skills Bank	Skills Bank 2		2.7m, (REV)
	Community Renewal Fund	Delivery of three CRF projects: Decarbonising Doncaster, Doncaster Progress and Doncaster Thrive	  	2.215 (REV), Government
	Electric Buses	The purchase of 4 electric buses	  	1.9m (CAP), SYMCA
	Arts Council England National Portfolio Organisations	Support to local Arts Council England National Portfolio Organisations for revenue based activity		0.413m (REV), Doncaster Council

	Doncaster Creates	Delivery of a dynamic arts programme to develop idea for the future, talent, skills, new audiences and participants in the arts		0.4m (REV), Doncaster Council
	Transition	To develop a school transitions programme to support learners as they progress from primary to secondary school		0.343m, (REV)
	Transforming Cities Tranche 1	Active routes: Y Routes		0.32m (CAP), SYMCA
	Extra Curricula Coordinator	Designed to develop extra curricula activity, supporting schools to design and deliver inclusive extra curricula activities to meet the needs and interests of their pupils		0.094m, (REV)
	Doncaster Careers Hub	SYMCA joint project to help schools and colleges provide high quality careers information education advice and guidance, working with 33 Doncaster schools		TBC (REV), SYMCA
	START in Doncaster	Start in Doncaster and Opportunities Doncaster are working in partnership to bring many of the Borough's careers resources into one place as a single point of contact for skills and careers in Doncaster		TBC, (REV)
	Advance Programme	Advance Doncaster activities are designed to help people in Doncaster to "Thrive in their chosen career" by offering support for personal and skills development, as well as access to employers, employability and Information, Advice and Guidance to improve productivity.		TBC (REV), European Social Fund
	Launchpad	Launchpad aims to increase economic growth through fostering the development of new and sustainable businesses across the whole of		TBC, (REV)

		the SYMCA. This will be undertaken through one to many business workshops and events, one to one support from a business advisor and specialist 1-1 coaching.		
	Community Wealth Builders	Community Wealth Building is an approach to local economic growth framed around the co-operative values of self-help, participation, social responsibility and democratic accountability		TBC, (REV)
	Universal Offer	Consisting of three networks: Leadership Network, Writing Network and DL30. Designed to create strong networks to increase cross school/MAT collaboration, best practice and information exchange.		TBC, (REV)
	Challenge Partners	Partnership Hub working together to reconfigure approaches to literacy & oracy, sharing expertise, best practice and innovation.		TBC, (REV)
	Mental health First Aid	Programme to train staff to the level of Train the Trainer in Mental Health First Aid (Youth).		TBC, (REV)
	Post 16 subject networks	To help schools and colleges provide high quality post 16 curriculum that meets the requirements of students from diverse backgrounds to access a high quality post 16 education, training and skills offer		TBC, (REV)
	Local Skills Improvement Plan Pilot	Led by Doncaster Chamber the pilot involves working closely with colleges and other providers to provide skills solutions for employers in Science, Technology, Engineering, Arts and Mathematics (STEAM) related industries. As well as putting businesses in the driving seat when it comes to articulating skills demand, the pilot will also		TBC, (REV)

		seek to encourage businesses to increase the level of investment in their workforce.		
What is currently being pitched for?	<i>Project</i>	<i>Description</i>	<i>Great 8 Alignment</i>	<i>Value (£) (CAP/REV), Funding Source</i>
	CRSTS	Transport Network Asset Maintenance, Local Neighbourhood Transport Complementary Programme		32m (CAP), SYMCA
	UKSPF	A package of measures the deliver the Shared Prosperity Funding priorities and locally defined priorities of: tackling the cost of living crisis, supporting business productivity, voluntary/community sector capacity building and continuing existing activity where it makes sense to do so. Final proposals will be included in the SYMCA Investment Plan submitted to Government by 1 August	All Great 8	8.97m (CAP/REV), SYMCA
	Culture Development Fund	Locality-focused interventions to underpin Doncaster's emerging Culture Strategy, connect with DDT and our Education & Skills Plan.		2m-5m (CAP), Government
	Libraries Improvement Fund	Improvements to Doncaster's library estate		<0.5m (CAP), Arts Council England
	Arts Based Learning	Grants of between 0.03m and 0.4m to enhance the lives, development and achievements of children and young people through high quality arts-based learning activities.		<0.4m (REV), Paul Hamlyn Foundation
	Arts Council England National Portfolio Organisations	Extension of and embedding Heritage Doncaster's History Health and Happiness into borough-wide localities		0.104m-0.150m (REV), Arts Council England
	Youth Investment Fund	Funding to help deliver Doncaster's Youth Strategy across the borough		TBC (CAP), Government
	<i>Project</i>	<i>Description</i>	<i>Great 8 Alignment</i>	<i>Value (CAP/REV)</i>

Pipeline Interventions (Years 1-2 Priority)	Electric Buses	The purchase of electric buses to help de-carbonise the bus fleet	  	60m (CAP)
	One Million Trees	Ambition to plant one million trees across the borough	 	50m (CAP)
	EV Charging Points	The installation of more EV charging points across the borough	  	5m (CAP)
	Housing Retrofit <i>Heat Pumps</i>	The installation of heat pumps within properties	 	2.3m (CAP)
	Housing Retrofit <i>Thermal Efficiency</i>	The installation of thermal efficiency measures within properties	 	1.75m (CAP)
	Doncaster Engage	Work with Anchor institutions and others to deliver evidence based interventions for those who are facing significant challenges to finding meaningful employment and training and are affected by social and health inequalities	  	0.6m (REV)
	Age UK Third-Sector Pilot	The two-year pilot will be led by Age UK Doncaster, and delivered by a strong collaborative of nine Doncaster-based third sector organisations	  	0.5m (REV)
	Habitat Bank	The development of a habitat bank		0.3 (REV)
	Changing Lives	Changing Lives want to deliver an integrated, trauma-informed and whole system health response for women in Doncaster		0.122m (REV)
	Digital Exclusion	Interventions to decrease digital exclusion of residents, in particular those living in digital poverty	 	TBC (CAP/REV)

4.6 Collaboration regionally and nationally

Delivering on DDTIP will require collaboration and partnership regarding investments that have a regional, national and global impact, as well as within Doncaster. As one of the four local authorities that make up the SYMCA, regional funding pots can help deliver both SYMCA objectives in the SEP, and local objectives in DDT. As a key priority area for Levelling Up, national funding pots can help achieve the Government’s Levelling Up White Paper and deliver for local residents. We will be proactive with this collaboration, working together to develop projects, bring partners together and deliver on the ground. But we will also outline the investment required from partners to achieve on our collective ambitions. Projects have been identified that require funding over the next year or two that are regionally and nationally significant, would deliver against collective objectives and be transformational in nature.



Project	Year if known	Regional/National	SYMCA SEP Alignment	LU Missions Alignment
City Gateway	2023/24	Regional & National (potential GBR HQ location)	Skills, Education and Employment Vibrant and Resilient Places	Living standards Skills
AMRC Doncaster GatewayEast	2022/23	Regional & National	Skills, Education and Employment Innovation, Enterprise and Growth	Living Standards Research and Development Skills
International Conversation Exchange, YWP	2023/24	Regional & National	Skills, Education and Employment Clean Energy & Net Zero Innovation, Enterprise and Growth	Living Standards Research and Development Skills
Film Studios, Waterfront	2022/23	Regional	Skills, Education and Employment Innovation, Enterprise and Growth	Living Standards Research and Development Skills
New Teaching Hospital, Waterfront	ASAP	Regional & National	Vibrant and Resilient Places Innovation, Enterprise and Growth Skills, Education and Employment	Living Standards Health Wellbeing Skills Research and Development
Reinstatement of Askern Train Station	ASAP	Regional & National	Vibrant and Resilient Places Clean energy & Net Zero Transport & Mobility Land, Housing & Built Environment	Living Standards Wellbeing Pride in Place Transport Infrastructure

GatewayEast Rail Connectivity	2023/24	Regional & National	Vibrant and Resilient Places Clean energy & Net Zero Innovation, Enterprise and Growth Transport & Mobility Land, Housing & Built Environment	Living Standards Wellbeing Research and Development Transport Infrastructure
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Doncaster is currently in the process of submitting applications to national funding opportunities announced by the UK Government. These bids have been developed with local people, using our place-based approach, with the support of residents, businesses, local ward members and the local MPs. This includes two LUF bids to complement our successful Round 1 application:

- LU Edlington, £19.461m LUF Grant Ask (New Edlington Leisure Centre, Edlington Town Centre Regeneration, Royal Estate)
- LU Doncaster North, £17.950m LUF Grant Ask (Mexborough Town Centre Regeneration, Moorends Centre Regeneration, Brodsworth Miner’s Welfare Institute)

To meet the objectives of the UKSPF, Doncaster is developing its priorities for submission. These will reflect the priorities within this plan to provide support for: Cost of Living Crisis, Business Support and Productivity, Engagement and Third Sector support and Ensure key currently EU-funded programmes are continued.

Doncaster is shortlisted to be the home of the Great British Railway Headquarters (GBRHQ). The decision to locate GBRHQ in Doncaster would be transformational for the local economy.

5. Delivering our Plan

Key to the success of this plan is ensuring that we are in the best position to deliver and be accountable for our delivery.

5.1 Developing our Plan

DDTIP, outlines the priorities for investment, in particular projects prime for external funding at both a national and regional level. It outlines the principles that drive the priorities, as well as the spatial impact of our investment proposals.

These projects will be strategy led, and ensure we can be informed when funding opportunities arise to determine whether:

1. A project is a DDTIP priority and the right funding is available for it
2. A project is a DDTIP priority, but the right funding is not available yet
3. A funding stream has come online, but no DDTIP priorities meet the funding and as such this funding will not be pursued

Investment needs to be flexible, as demonstrated over the past few years, circumstances at a national level can bleed down to create situations regionally and locally that are hard to foresee or plan for. As such, this plan will be **updated annually**, similarly to the Council's Corporate Plan and Budget Setting, to ensure that the projects fit for investment reflect the nature of what is needed borough-wide, but also within our spatial place of places.

This flexibility will also allow the plan to meet political changes. Whilst our approach and principles will be long-term, supported by some of our major projects, we must be able to scale up or down priorities depending on elected democratic mandates.

The timeline for annual updates will be developed over the summer, but the indicative process will be one of prioritisation, reflection and engagement.

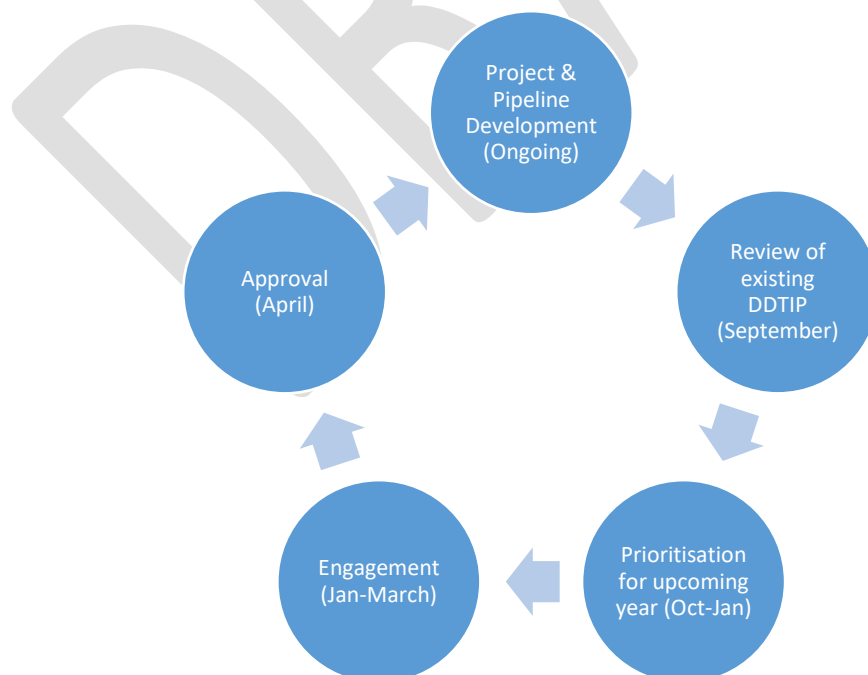


Figure 8: DDTIP Update Timeline Process

5.2 Governance

Team Doncaster is formally recognised as the strategic partnership of organisations and individuals that spans the public, private, voluntary and community sectors. This partnership oversees the delivery and achievements of Doncaster Delivering Together and will play a vital role in the delivery of this investment plan.

Underneath the Team Doncaster umbrella there are numerous boards and partnerships that help progress our Wellbeing Goals and the delivery of the Great 8. The Team Doncaster Coordinating Group (TDCG) supports the Team Doncaster Partnership Executive by having an overview of all groups and focusing in on threats, issues and actions to ensure effective delivery. TDCG will have Team Doncaster oversight of this investment plan to ensure it delivers on Doncaster Delivering Together and partnership working.

Within Doncaster Council, the Capital and Major Projects (CAMP) Board has officer oversight of the development of capital major projects, including monitoring and the prioritisation of the capital pipeline. As we have developed eco-systems thinking, a revenue pipeline has been produced, which will grow in time. Over the coming months, to ensure the right governance is in place for both pipelines, the CAMP will be reviewed and future governance proposed.

To support individual strands, specific spatial areas have existing governance mechanisms that will be kept in place in the foreseeable future to help deliver their specific functions.

5.3 Capacity to Deliver

Doncaster Council and Team Doncaster partners have an excellent track record of delivering major capital and revenue projects, including those funded from external investment.

To support capacity for delivery, the SYMCA have developed a Project Feasibility Fund (PFF) which will allow local authorities to propose investments to:

- Relieve capacity constraints and improve capability;
- Reduce reliance on external expertise;
- Develop plans into a pipeline or programmes and projects and ensure project lifecycle funding is available, particularly for revenue-based schemes.

Doncaster has been allocated an initial £3.54m PFF to support a two year programme. Investments will be developed through engagement with delivery functions under the following principles:

- Working across the system (both delivery capacity and enabling support) – regardless of where individual officers sit and which teams they are in;
- Building capacity and capability – growing our own talent/investing in recruitment/retention incentives to retain talent;
- Being policy and strategy led rather than funding allocation led – prioritising our capacity/resources;
- Expanding capacity at critical points.

Proposals will be submitted to the SYMCA for consideration in July 2022.

Capacity to deliver has to also reflect the circumstances in which the delivery takes place. As inflationary pressures increase, and the cost and time to deliver investment projects, especially capital projects, increases, how we deliver investment has to become flexible. Our annual approach to DDTIP will allow for us to reconsider asks alongside delivery pressures. Potential funding must reflect this.

5.4 Delivery to Date

Key to DDTIP is being accountable for the investments within the plan that are funded. As this plan develops, future iterations will give an overview into the delivery of our plan to date. This will be linked to the Doncaster Quarterly Finance and Performance Report, with the annual plan providing a high-level summary. Work will be undertaken to develop an online tool with open access to see where investments are taking place.

6. Measuring our Success

Team Doncaster's plans and Doncaster Delivering Together will only be a success if we start to turn the curves on key metrics across the wellbeing goals.

To support this a Doncaster Delivering Together Dashboard is under development that will provide public access to a range of performance indicators for each of the six wellbeing goals. The Dashboard will present Tier 1 'core' indicators as well as a more detailed Tier 2 set. In addition, the Dashboard will show how Doncaster is contributing to the [United Nations' Sustainable Development Goals](#). Some of these metrics are currently available, others are developmental.

The purpose of the Dashboard is not to describe all things across the borough in great detail, as its value is to bring a high level assessment to enable us to see the whole borough picture. It will prompt discussion and potentially further research and analyses into Doncaster's key challenges and opportunities, including for investment.

This plan will aim to contribute to this through the investment principles and priorities outlined in this plan. Future iterations of this plan will provide a high level snap shot of our metrics. The Dashboard will be publically available on the [Team Doncaster Data Observatory](#) once completed.

Success will also be tracked using the South Yorkshire Outcomes Framework which aligns to the UK Government's Levelling Up White Paper and provides further indication into how positive change is being achieved in Doncaster

Appendix A. List of Acronyms

AMRC – Advanced Manufacturing Research Centre

BCF – Better Care Fund

CAP – Capital

CAMP – Capital and Major Projects Board

CCG – Clinical Commissioning Group

CIM – Community Investment Masterplan

CRF – Community Renewal Fund

CRSTS – City Region Sustainable Transport Settlement

DCLT – Doncaster Culture and Leisure Trust

DDT – Doncaster Delivering Together

DDTIP – Doncaster Delivering Together Investment Plan

DGLAM – Doncaster Gallery Library and Museum

DSA – Doncaster Sheffield Airport

EIA – Education Improvement Area

EV – Electric Vehicle

GVA – Gross Value Added

ICS – Integrated Care System

JSNA – Joint Strategic Needs Assessment

LU – Levelling Up

LUF – Levelling Up Fund

PFF – Project Feasibility Fund

REV - Revenue

s106 – Section 106

SEP – Strategic Economic Plan

STEAM – Science, Technology, Engineering, Arts and Mathematics

SYMCA – South Yorkshire Mayoral Combined Authority

TD – Team Doncaster

TDCG – Team Doncaster Coordinating Group

TIP – Town Investment Plan

UKSPF – UK Shared Prosperity Fund

UCMP – Urban Centre Masterplan

UTC – University Technical College

YWP – Yorkshire Wildlife Park